

RESTRUCTURING PAPER
ON A
PROPOSED PROJECT RESTRUCTURING
OF

ACRE SOCIAL AND ECONOMIC INCLUSION AND SUSTAINABLE DEVELOPMENT PROJECT - PROACRE
APPROVED ON DECEMBER 18, 2008

TO THE
STATE OF ACRE

AGRICULTURE AND FOOD
LATIN AMERICA AND CARIBBEAN

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ABBREVIATIONS AND ACRONYMS

AF	Additional Financing	<i>Financiamento Adicional</i>
COP	Pole Communities	<i>Comunidades Polo</i>
DEPASA	State Department of Paving and Sanitation	<i>Departamento Estadual de Pavimentação e Saneamento</i>
GoAc	Government of Acre	<i>Governo do Acre</i>
IDM	Dom Moacyr Grechi State Institute for the Development of Vocational and Technological Education	<i>Instituto Estadual de Desenvolvimento da Educação Profissional e Tecnológica Dom Moacyr Grechi</i>
IEPTEC	State Institute of Professional and Technological Education	<i>Instituto Estadual de Educação Profissional e Tecnológica</i>
PAD	Project Appraisal Document	<i>Documento de Avaliação do Projeto</i>
PDC	Community Development Plan	<i>Plano de Desenvolvimento Comunitário</i>
PDO	Project Development Objective	<i>Objetivo de Desenvolvimento do Projeto</i>
PGTI	Indigenous Land Management Plans	<i>Planos de Gestão das Terras Indígenas</i>
SEPLAG	State Secretariat of Planning and Management	<i>Secretaria de Estado de Planejamento e Gestão</i>
SEAPROF	Secretariat of State for Agroforestry Extension and Family Production	<i>Secretaria de Estado de Extensão Agroflorestal e Produção Familiar</i>
SEASDHM	State Secretariat for Social Assistance, Human Rights and Policy for Women	<i>Secretaria de Estado de Assistência Social, dos Direitos Humanos e de Políticas para as Mulheres</i>
SEDENS	Secretariat of State for Development, Industry, Trade and Sustainable Services	<i>Secretaria de Estado de Desenvolvimento, da Indústria, do Comércio e dos Serviços Sustentáveis</i>
SEDS	State Secretariat for Social Development	<i>Secretaria de Estado de Desenvolvimento Social</i>
SEE	State Department of Education	<i>Secretaria de Estado de Educação</i>
SEET	State Department of Entrepreneurship and Tourism	<i>Secretaria de Estado de Empreendedorismo e Turismo</i>
SEICT	State Secretariat of Industry, Science and Technology	<i>Secretaria de Estado de Indústria, Ciência e Tecnologia</i>
SEINFRA	State Secretariat for Infrastructure and Urban Development	<i>Secretaria de Estado de Infraestrutura e do Desenvolvimento Urbano</i>
SEMA	State Secretariat for the Environment	<i>Secretaria de Estado de Meio Ambiente</i>
SEOP	State Secretariat of Infrastructure and Public Works	<i>Secretaria de Estado de Infraestrutura e Obras Públicas</i>
SEPA	State Department of Production and Agribusiness	<i>Secretaria de Estado de Produção e Agronegócio</i>
SEPLAN	State Secretariat of Planning	<i>Secretaria de Estado de Planejamento</i>
SEPN	State Department of Small Business	<i>Secretaria de Estado de Pequenos Negócios</i>
SGA	State Secretariat for Administrative Management	<i>Secretaria de Estado da Gestão Administrativa</i>
TI	Indigenous Lands	<i>Terras Indígenas</i>
ZAP	Rural Priority Zone	<i>Zona de Atendimento Prioritários</i>
WSS	Water Supply and Sanitation	<i>Abastecimento de água e saneamento</i>

**BASIC DATA****Product Information**

Project ID P107146	Financing Instrument Investment Project Financing
Original EA Category Full Assessment (A)	Current EA Category Full Assessment (A)
Approval Date 18-Dec-2008	Current Closing Date 31-Dec-2021

Organizations

Borrower STATE OF ACRE	Responsible Agency Secretaria de Estado de Planejamento - SEPLAN
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Project Development Objective (PDO)

Original PDO

The objective of the Project is to contribute to the Borrower's efforts to promote social and economic inclusion of its rural and urban poor, including its poorest and most disadvantaged population living in isolated areas in the Borrower's territory.

Summary Status of Financing

Ln/Cr/Tf	Approval	Signing	Effectiveness	Closing	Net Commitment	Disbursed	Undisbursed
IBRD-84420	29-Sep-2014	17-Mar-2016	24-Mar-2016	31-Dec-2021	150.00	67.36	82.64
IBRD-76250	18-Dec-2008	19-Dec-2008	30-Jan-2009	29-Mar-2017	106.53	106.53	0

Policy Waiver(s)

Does this restructuring trigger the need for any policy waiver(s)?

No



I. PROJECT STATUS AND RATIONALE FOR RESTRUCTURING

A. Introduction

1. **The proposed Level Two Restructuring** involves the following changes: (i) extend the project closing date by 21 months, from 03/31/2020 to 12/31/2021, (ii) tailor the future activities to be carried out under each component in accordance with the restructuring proposal, (iii) revise the names of components and subcomponents to better express programmed activities to be carried out during the remaining implementation period, (iv) update the Institutional Arrangements for Implementation to reflect the new organigram of the State of Acre, and (v) adjust the Project Results and Monitoring Framework. The processing of a partial cancellation was discussed and deferred to a later date to give the Borrower time to assess the situation related to the COVID 19 pandemic.

B. Project Status

2. **The original Acre Social and Economic Inclusion and Sustainable Development Project (PROACRE; Loan IBRD 7625-BR) was approved by the Board of Executive Directors on December 18, 2008 and became effective on January 30, 2009. This Loan closed on March 29, 2017, with a total disbursement of US\$106.53 million. An Additional Financing (AF) Loan (PROSER; Loan IBRD 8442-BR) for US\$150 million was approved on September 29, 2014 and became effective on March 24, 2016. The current closing date of this AF is March 31, 2020. As of January 15, 2020, the undisbursed balance for Loan 8442-BR is US\$82.64 million, which represents 55 percent of the AF funds.**
3. **The Project Development Objective (PDO) of the AF remained the same: to contribute to the Borrower's efforts to promote social and economic inclusion of its rural and urban poor, including its poorest and most disadvantaged population living in isolated areas of the Borrower's territory.**
4. **Overall Implementation Progress (IP) and Progress Towards Achievement of the PDO (PDO) are currently rated as Moderately Satisfactory (MS).** The Project had faced challenges which resulted in a slowdown in the pace of implementation of the additional financing as well as in low disbursements in early stages of implementation: (i) performance of Integrated Sanitation in isolated municipalities was delayed due to adverse weather conditions and logistics challenges, among others, (ii) health and education sector investments, which also presented difficulties in implementation, especially arising from delayed procurement processes, (iii) inclusion of new investments, particularly for the education sector (cultural spaces and museums), not originally contemplated, and (iv) agricultural productive investments implementation was affected by insufficient technical assistance and monitoring.
5. **After the change in State government in January 2019, strategic and operational dialogue between the Bank and the client increased with the goal of accelerating implementation while aligning project activities with strategic priorities of the new administration by means of exploring new activities that could be included in the project.** As a result, and after the implementation support mission of June 2019, the IP rating was upgraded from Moderately Unsatisfactory (MU) to MS. The project results indicators to-date have been either achieved or made significant progress toward reaching their targets. Five of the eight PDO indicators in the current results framework have reached or almost reached their targets, and most intermediate indicators have either fully been completed or attained more than 80 percent of their targets.



C. Background and Rationale for Restructuring

6. **Despite the improved IP performance and strengthened client dialogue, in view of the delays experienced hitherto, only 45 percent of the AF Loan has been disbursed, leaving a significant amount of resources undisbursed.** There is thus an opportunity to streamline select project activities to continue accelerating the pace of implementation, improve disbursements while cancelling resources deemed to be in excess, and enable delivery of solid project results.
7. **The changes proposed above (Section A) would help the project to accelerate implementation and its rate of disbursement, while achieving the project development objective. The changes proposed in this restructuring** would allow sufficient time to complete remaining activities, while continuing to build counterpart capacity to achieve the project's development objective. The implementation plan agreed with the client during the last implementation support mission demonstrates that these changes are feasible. The revised procurement plan is acceptable to the World Bank team and there are no pending audit reports. All audit reports were received and considered acceptable to the Bank. On the last audit report received (CY18), the auditors issued an unmodified opinion over the project financial statements.

II. DESCRIPTION OF PROPOSED CHANGES

8. **Changes in Loan Closing Date.** To maximize the probability of completion of project activities proposed and achieve the project development objective, an extension of 21 months of the closing date is required. The proposed closing date will be December 31, 2021 (instead of March 31, 2020).
9. **Partial Cancellation of Funds under Loan IBRD No. 8442-BR.** Based on an assessment of the historical and current institutional capacities of the different executing agencies and an assessment of future financing needs, a partial cancellation of US\$27 million from Loan IBRD No. 8442-BR, was discussed. Due to the emergency caused by the COVID 19 pandemic, and to give the Borrower time to assess the situation and consider the possibility of financing activities related to the pandemic, the processing of the partial cancellation is deferred to a later date.
10. **Changes in Components and Activities.** The proposed changes to each sector are detailed below. These changes help to consolidate and streamline activities under each component, which will improve the pace of implementation and contribute toward achievement of the project development objective. They reflect adjustments to align activities with the State priorities and can be accomplished within the timeframe of the proposed extension to the project closing date.
11. **Education sector investments (Subcomponents 1.1, 3.1 and 4.1).** Under these subcomponents, investments to refurbish cultural spaces are to be included, as well as further investments to increase access to basic education services in disadvantaged sectors and to carry out reforms in rural schools. Additionally, investments in consultancies and training for teachers are contemplated, as well as the acquisition of digital equipment and pedagogical material.
12. **Health sector investments (Subcomponents 1.2, 2.2, 3.2 and 4.1).** New health related activities include investments in maternity hospitals such as furniture, equipment, medicines, birth care kits, etc., as well as enhancing and expanding the network of maternal child health services. Trainings to health professionals on breast-feeding, primary care, general health care for women and children and breast and cervical cancer-prevention controls are also included.



13. **Water and sanitation and urban infrastructure investments (Subcomponent 1.4).** New investments in water supply systems to grant access to improved services in indigenous and rural communities are included. Investments in consultancy services are foreseen to prepare Municipal Sanitation Plans and the cadaster of water supply and sanitation services. Finally, the rehabilitation and expansion of two aerodromes will be carried out in the isolated municipalities of Marechal Thaumaturgo and Porto Walter.
14. **Productive inclusion investments (Subcomponent 2.3, 2.4, 3.3 and 4.3).** Investments in capacity building, technical assistance and institutional strengthening are expected under this component, as well as the promotion of productive activities, such as forest restoration. Investments aim to strengthen productive value chains such as banana and cassava, while supporting local cooperatives. The implementation of Community Development Plans and Indigenous Land Management Plans will also be financed.
15. **Prevention and control of illegal deforestation and burnings in Acre (Subcomponent 2.5) is included as a new subcomponent.** It will support investments in structuring of integrated environment centers and environmental management units; land regularization actions and allocation of vacant and non-designated areas; elaboration and updating of plans and strategic tools for the use of natural resources; environmental education actions, as well as training, education and exchange for technicians and producers; and communication and information transmission activities.
16. **Safeguards.** No new environmental and social safeguard policy will be triggered as a result of the activities being adjusted and introduced under the various sub components.
17. **Financial Management.** Based on the last implementation support mission, financial management performance rating has been upgraded to Moderately Satisfactory. Although most of the Financial Management Arrangements are adhering to the standards required by the World Bank, the UGP is not timely monitoring the implementation of the other executing agencies. Regularization is expected through the project restructuring. To date, all ineligible expenditures have been properly regularized.
18. **Procurement.** Based on the last procurement assessment, the procurement performance rating recommended for this operation is Moderately Unsatisfactory (MU). To reduce and avoid residual procurement risks the Bank and the Client have agreed a set of mitigation measures that includes: streamlining procurement procedures within the government structure; establishing a “special bidding committee” within the implementing agency with the main function to conduct and manage the procurement of new civil works contracts; standardize a contract management plan to administer civil works contracts in isolated areas; update the project’s operating manual to insert a contract management chapter and review the procurement arrangements addressed to subprojects; provide face-to-face trainings and workshops on Bank’s procurement guidelines to client’s new staff; and to maintain Bank’s close supervision to address procurement issues during the last months of implementation. It is expected that the successful completion of the mitigation measures will allow the upgrade of the procurement performance rating to Moderately Satisfactory (MS) in six months.
19. **Changes in Component Nomenclatures.** Revision of the nomenclatures of components and subcomponents is summarized in the table below.



Table with Proposed Nomenclature Changes for Each Component

Component	Original Component Nomenclature	New Component Nomenclature	Change
Component 1	Basic services for isolated communities (USCs and PSCs)	Basic services for isolated communities	Exclusion of terms in parentheses because these are categories no longer in use
Subcomp. 1.2	Improvement and expansion of basic health services	Improvement and Expansion of Prevention, Promotion and Care Services for Maternal and Child Health.	Scope adjustment
Component 2	Social and Economic Inclusion in Rural Areas	Social and Economic Inclusion in Rural Areas	Unchanged
Subcomp. 2.2	Extending and improving the quality of health services in COPs	Enhancing population access to specialized health actions and services.	Scope adjustment
Subcomp. 2.5		Strengthening actions for prevention and control of illegal deforestation and burnings in Acre	New subcomponent addition
Component 3	Entrepreneurship for selected marginal urban communities	Socioeconomic Development in Priority Urban Areas	Change to better address subcomponent actions
Subcomp. 3.2	Health Activities for Social Inclusion	Increased access to prevention, diagnosis and treatment procedures for cervical and breast cancers and elective surgery	Scope adjustment
Component 4	Public Policy and Institutional Strengthening	Public Policy and Institutional Strengthening	Unchanged
Component 5	Project Management and Information Dissemination	Project Management and Information Dissemination	Unchanged

20. **Changes in Institutional Arrangements.** Two complementary laws¹ published by the Government of the State of Acre generated changes in the administrative, political and operational structure of the State Executive, which subsequently generated changes in the executing agencies. The Project has been implemented by SEPLAN and 11

¹ On December 28, 2018, the Government of the State of Acre published a Complementary Law No. 355, with the new Administrative Structure of the State of Acre; and on May 24, 2019, published State Complementary Law No. 359.



other Project Entities². The impact of these new regulations was the merger of two executing entities, since SEPLAN joined SGA under the name SEPLAG; four (4) entities have merged with non-program executing entities, currently SEET, SEPA, SEICT and SEASDHM; four (4) presented alterations in their nomenclatures, passing to SEINFRA, SEE, DEPASA and IEPTEC. However, SESACRE has undergone no changes. The implications of these changes for the project are changes to the names of these entities in the legal and loan agreements, summarized in the table below.

Institutional Changes in PROSER’s Entities from Decrees 355 and 359

Entity BEFORE Decrees			Entity AFTER Decrees		
Nº	Name	Acronym	Nº	Name	Acronym
1	<i>Secretaria de Estado de Planejamento</i>	SEPLAN	1	<i>Secretaria de Estado de Planejamento e Gestão</i>	SEPLAG
2	<i>Secretaria de Estado da Gestão Administrativa</i>	SGA			
3	<i>Secretaria de Estado de Pequenos Negócios</i>	SEPN	2	<i>Secretaria de Estado de Empreendedorismo e Turismo¹</i>	SEET
4	<i>Secretaria de Estado de Extensão Agroflorestal e Produção Familiar</i>	SEAPROF	3	<i>Secretaria de Estado de Produção e Agronegócio²</i>	SEPA
5	<i>Secretaria de Estado de Desenvolvimento, da Indústria, do Comércio e dos Serviços Sustentáveis</i>	SEDENS	4	<i>Secretaria de Estado de Indústria, Ciência e Tecnologia³</i>	SEICT
6	<i>Secretaria de Estado de Desenvolvimento Social</i>	SEDS	5	<i>Secretaria de Estado de Assistência Social, dos Direitos Humanos e de Políticas para as Mulheres⁴</i>	SEASDHM
7	<i>Secretaria de Estado de Infraestrutura e Obras Públicas</i>	SEOP	6	<i>Secretaria de Estado de Infraestrutura e do Desenvolvimento Urbano</i>	SEINFRA
8	<i>Secretaria de Estado de Educação</i>	SEE	7	<i>Secretaria de Estado da Educação, Cultura e Esportes</i>	SEE
9	<i>Departamento Estadual de Pavimentação e Saneamento</i>	DEPASA	8	<i>Departamento Estadual de Águas e Saneamento</i>	DEPASA
10	<i>Instituto Estadual de Desenvolvimento da Educação Profissional e Tecnológica Dom Moacyr Grechi</i>	IDM	9	<i>Instituto Estadual de Educação Profissional e Tecnológica</i>	IEPTEC
11	<i>Secretaria de Estado de Saúde</i>	SESACRE	10	<i>Secretaria de Estado da Saúde</i>	SESACRE
12	<i>Secretaria de Estado de Meio Ambiente</i>	SEMA	11	<i>Secretaria de Estado de Meio Ambiente</i>	SEMA

1 - Merger of organs: Secretariat of State for Small Business (SEPN) and Secretary of State for Tourism and Leisure (SETUL).

2 - Merger of organs: Secretariat of Agroforestry Extension and Family Production (SEAPROF) and Secretary of State for Agriculture (SEAP).

3 - Merger of organs: State Secretariat for the Development of Industry, Commerce and Sustainable Services (SEDENS) of the State Secretariat of Science and Technology (SECT).

4 - Merger of organs: Secretariat of State for Social Assistance (SEDS), Secretary of State for Policy for Women (SEPMULHERES) and Secretariat of State for Justice and Human Rights (SEJUDH).

2 In Article 35 of the Appendix to Loan Agreement 8442 BR it is defined that 'Project Entities' means all of the following: SEPLAN, SEE, SESACRE, SEOP, DEPASA, SEAPROF, SGA, SEMA, IDM, SEDENS, SEDS and SEPN.



21. **Changes in the Results Framework.** In order to better capture the impact of investments, indicators are adjusted in their definition, target or new indicators included to capture new investments. The proposed results framework going forward consists of 5 PDO indicators and 36 Intermediate Results indicators. The sector affected the most by these revisions are health and education.

III. SUMMARY OF CHANGES		
	Changed	Not Changed
Results Framework	✓	
Loan Closing Date(s)	✓	
Disbursements Arrangements	✓	
Disbursement Estimates	✓	
Institutional Arrangements	✓	
Implementation Schedule	✓	
Implementing Agency		✓
DDO Status		✓
Project's Development Objectives		✓
DLIs		✓
Components and Cost		✓
Cancellations Proposed		✓
Reallocation between Disbursement Categories		✓
Overall Risk Rating		✓
Safeguard Policies Triggered		✓
EA category		✓
Legal Covenants		✓
Financial Management		✓
Procurement		✓
Other Change(s)		✓
Economic and Financial Analysis		✓
Technical Analysis		✓
Social Analysis		✓



Environmental Analysis		✓
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IV. DETAILED CHANGE(S)

LOAN CLOSING DATE(S)

Ln/Cr/Tf	Status	Original Closing	Revised Closing(s)	Proposed Closing	Proposed Deadline for Withdrawal Applications
IBRD-76250	Closed	31-Mar-2015	31-Mar-2016, 30-Dec-2016, 29-Mar-2017, 04-Oct-2017, 23-Feb-2018		
IBRD-84420		31-Mar-2020	31-Dec-2021	31-Dec-2021	30-Apr-2022

DISBURSEMENT ESTIMATES

Change in Disbursement Estimates

Yes

Year	Current	Proposed
0000	0.00	0.00
2009	6,000,000.00	0.00
2010	15,000,000.00	0.00
2011	20,000,000.00	0.00
2012	25,000,000.00	0.00
2013	25,000,000.00	0.00
2014	20,000,000.00	0.00
2015	12,500,000.00	0.00
2016	10,000,000.00	10,033,521.19
2017	45,000,000.00	21,621,232.88
2018	45,000,000.00	26,133,489.42
2019	40,000,000.00	9,571,187.98
2020	6,500,000.00	28,000,000.00



2021	0.00	54,640,568.53
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Results framework

COUNTRY: Brazil

Acre Social and Economic Inclusion and Sustainable Development Project - PROACRE

Project Development Objectives(s)

The objective of the Project is to contribute to the Borrower's efforts to promote social and economic inclusion of its rural and urban poor, including its poorest and most disadvantaged population living in isolated areas in the Borrower's territory.

Project Development Objective Indicators by Objectives/ Outcomes

Indicator Name	DLI	Baseline	End Target
Promote social and economic inclusion of its rural and urban poor.			
Improvements in IDEB for fundamental education grades 1-4 and for fundamental education grades 5-8 from 4.2 (in 2011) to 5.0 (in 2017). (Text)		3.8 (in 2007) for both.	4.7 (in 2011) to 5.0 (in 2017) early fundamental education 4.2 (in 2011) to 5.0 (in 2017) upper fundamental education
Action: This indicator has been Marked for Deletion		<p>Rationale: <i>This indicator will continue being monitored. However, as of the Restructuring Paper 2020 it will be split into two different indicators:</i></p> <p>1) Improvements in the Basic Education Development Index (IDEB) of State schools for early fundamental education from 5.5 in 2015 to 6.4 in 2021.</p> <p>2) Improvement of the Basic Education Development Index (IDEB) of of State schools for final fundamental education from 4.7 in 2015 to 5.3 in 2021.</p>	
Increase (a) of 10% per year in ambulatory consultation in Gynecology and Pediatrics in excluded target population; (b) in the number of mammographies in women from 40-69 years old; (c) the number of (Text)		(a) ambulatory consultation in Gynecology and Pediatrics in excluded target population: from 0 to 10,000; (b) mammographies in women from 40-69 years old: from 4,000 to 5,820;	(a) ambulatory consultation in Gynecology and Pediatrics in excluded target population: from 0 to 10,000; (b) mammographies in women from 40-69 years old: from 4,000 to 5,820;



Indicator Name	DLI	Baseline	End Target
		(c) preventive cervical cancer services provided to women from 25-64 years old: from 42,000 to 50,820 (d) percentage of state municipalities adhering to the State's Healthy Municipalities Program: from 0% to 50%	(c) preventive cervical cancer services provided to women from 25-64 years old: from 42,000 to 50,820 (d) percentage of state municipalities adhering to the State's Healthy Municipalities Program: from 0% to 50%
<p>Action: This indicator has been Marked for Deletion</p>		<p>Rationale: <i>This indicator is from the original PAD. The sub-indicator (a) has not been tracked by the PMU due to difficulty measuring it; (b) has been 57% completed; (c) has been achieved (ISR No 21); and (d) was never implemented by the Federal government, hence it was not measured. As of the Restructuring Paper 2020, this indicator is going to be replaced by a combination of one PDO indicator (see below N. 1) and 2 intermediate indicators (see below N. 2 and 3) these combination of indicators will measure more accurately the expected impact on beneficiaries.</i></p> <p>1) Reduction in Infant Mortality Rate from 17.29 in 2015 to 12.85 in 2021.</p> <p>2) Increase the ratio of screening mammograms performed on women aged 50 to 69 years and population of the same age group from 0.06 in 2015 to 0.4 in 2021.</p> <p>3) Increase the ratio of cervical cytopathological examinations in women aged 25-64 and the population of the same age group from 0.58 in 2015 to 0.75 in 2021.</p>	
60% of beneficiaries satisfied with Project support and extension services for productive inclusion activities (Percentage)	0.00		60.00
<p>Action: This indicator has been Revised</p>		<p>Rationale: <i>A unit of measure (percentage) has been added to this indicator.</i></p>	
Improvements in the Basic Education Development Index (IDEB) of State schools for early fundamental education from 5.5 in 2015 to 6.4 in 2021 (Number)	5.50		6.40



Indicator Name	DLI	Baseline	End Target
Action: This indicator is New	<p>Rationale: <i>This indicator was originally part of the PDO indicator (above) "Improvements in IDEB for fundamental education grades 1-4 and for fundamental education grades 5-8 from 4.2 (in 2011) to 5.0 (in 2017)."</i></p>		
Improvement of the Basic Education Development Index (IDEB) of of State schools for final fundamental education from 4.7 in 2015 to 5.3 in 2021 (Number)	4.70		5.30
Action: This indicator is New	<p>Rationale: <i>This indicator was originally part of the PDO indicator (above) "Improvements in IDEB for fundamental education grades 1-4 and for fundamental education grades 5-8 from 4.2 (in 2011) to 5.0 (in 2017)."</i></p>		
Reduction in Infant Mortality Rate from 17.29 in 2015 to 12.85 in 2021 (Percentage)	17.29		12.85
Action: This indicator is New	<p>Rationale: <i>This new indicator will summarize and measure more accurately the original PDO indicator (above) "Increase (a) of 10% per year in ambulatory consultation in Gynecology and Pediatrics in excluded target population; (b) in the number of"</i></p>		
Promote social and economic inclusion of the poor living in isolated areas.			
Increased population in isolated areas with improved urban environment from 0 in 2013 to 19,470 people in 2021 (Number)	0.00		19,470.00
Action: This indicator has been Revised	<p>Rationale: <i>Indicator's target value (from 60% to 19,470 in 2021) and unit measure (from percentage to numbers) have been changed as of the Restructuring Paper 2020. This is because the indicator has been reported in numbers since Oct-2017 (ISR Seq No: 20).</i> <i>The meaning of "improved urban environment " includes a simultaneous provision to households of adequate urban roads, micro-drainage, WSS and solid waste disposal.</i></p>		



Indicator Name	DLI	Baseline	End Target
<p><i>Additionally, this indicator summarizes the results of the following intermediate indicators which have been measuring since the AF and have been increased its target value as of the RP 2020 : 1) 30.2 kilometers of new pavement of Urban Roads 2) Improved micro-drainage services benefiting 19,470 urban inhabitants (urban population from the four municipalities) 3) Increase from 0, in 2013, to 3,486, in 2021, the number of households with piped sanitation connections 4) Increase from 2,025, in 2013, to 4,503, in 2021, the number of households with piped treated water.</i></p>			

Intermediate Results Indicators by Components

Indicator Name	DLI	Baseline	End Target
Component 1: Basic services for isolated communities			
20,200 youth and adults living in rural communities and urban ZAPs areas benefiting from the provision of EJA 1st and 2nd segment programs. (Text)		0.00	20,200
<i>Action: This indicator has been Marked for Deletion</i>	<p>Rationale: <i>In the ISR Seq No: 20 the current value is 30,967.00, which is above the end target of 20,200. Hence, Indicator exceeded the target and is no longer being monitored as of the Restructuring Paper 2020.</i></p>		
Increase in the net enrollment rate of fundamental education in rural areas through Escola Ativa Program (grades 1-5) and Asas da Florestania (grades 6-9) (Text)		from 92.1% in 2011 to 93% in 2017	93%
<i>Action: This indicator has been Marked for Deletion</i>	<p>Rationale:</p>		



Indicator Name	DLI	Baseline	End Target
		<p><i>This indicator is from the AF; since its value comes from an annual survey, the data for 2019 is not yet available. It will be replaced by the following 3 new indicators, which will provide a more accurate and detailed estimation of the expected benefits.</i></p> <p><i>1) Schooling for 5,000 students / year (1st to 5th grade) in the Pathways of Field Education Program (Multigrade Classes).</i></p> <p><i>2) Net enrollment for 5,000 students / year (6th to 9th grade) - Programa Caminhos da educação do campo - elementary school final years (Asas da Florestania Program).</i></p> <p><i>3) 20,000 rural students participating in the Quero Ler Program.</i></p>	
<p>Increase in the net enrollment rate of secondary education in rural areas through Asas da Florestania Program. (Text)</p>		<p>from 35.5% in 2011 to 45% in 2017</p>	<p>45%</p>
<p><i>Action: This indicator has been Marked for Deletion</i></p>		<p>Rationale:</p> <p><i>This indicator is from the AF; since its value comes from an annual survey, the data for 2019 is not yet available. The indicator will be replaced by the following 3 new indicators since this will help having a more accurate information on the results achieved.</i></p> <p><i>1) Schooling for 5,000 students / year (1st to 5th grade) in the Pathways of Field Education Program (Multigrade Classes).</i></p> <p><i>2) Net enrollment for 5,000 students / year (6th to 9th grade) - Programa Caminhos da educação do campo - elementary school final years (Asas da Florestania Program).</i></p> <p><i>3) 20,000 rural students participating in the Quero Ler Program.</i></p>	
<p>Reduction of State's C-Sections in Rio Branco's maternity for low or regular risk pregnancies (Text)</p>		<p>42%</p>	<p>28%</p>
<p><i>Action: This indicator has been Marked for Deletion</i></p>		<p>Rationale:</p> <p><i>This indicator was never tracked by the PMU due to difficulty measuring it and no action was taken to achieve the target. Indicator no longer being monitored as of the Restructuring Paper 2020.</i></p>	



Indicator Name	DLI	Baseline	End Target
8,800 new students in fundamental schools (grades 5-8) in COPs benefiting from the implementation of a GESTAR II-like methodology. (Text)		0.00	8,800
Action: This indicator has been Marked for Deletion	Rationale: <i>Indicator exceeded the target in Aug-2018 and is no longer being monitored as of the Restructuring Paper 2020.</i>		
5,300 new students in secondary schools in COPs benefiting from implementation of a quality improvement package. (Text)		0.00	5,300
Action: This indicator has been Marked for Deletion	Rationale: <i>Indicator exceeded the target in Aug 2018 and is no longer being monitored as of the Restructuring Paper 2020.</i>		
Increase the percentage of medical consultations per year per total population of CAPs and COPs from 12% to 72%. (Text)		12%	72%
Action: This indicator has been Marked for Deletion	Rationale: <i>Indicator reached a 94% of the target. However, it will be replaced by 3 new indicators (see below), which will measure the expected benefit at a more granular level:</i> <i>1) Increase the ratio of cervical cytopathological examinations in women aged 25-64 and the population of the same age group from 0.58 in 2015 to 0.75 in 2021.</i> <i>2) Increase the ratio of screening mammograms performed on women aged 50 to 69 years and population of the same age group from 0.06 in 2015 to 0.4 in 2021.</i> <i>3) Increase in the proportion of live births of mothers with seven or more prenatal consultations from 42.98% in 2015 to 65% in 2021.</i>		
250 Demonstration Units receiving Project support operational (Number)		210.00	250.00
Action: This indicator has been Revised	Rationale:		



Indicator Name	DLI	Baseline	End Target
	<i>A unit of measure (number) has been added to this indicator.</i>		
Improved river access benefiting 37,045 people (total population of Marechal Thaumaturgo, Santa Rosa do Purus and Jordão). (Number)		0.00	37,045.00
<i>Action: This indicator has been Revised</i>	<i>Rationale: Indicator has been changed in the Restructuring Paper 2020. The end target has been reduced from 38,000 (corresponding to the original targeted coverage of 4 municipalities) to 37,045 (corresponding to the revised targeted coverage - as per the Restructuring Paper 2020 - of 3 municipalities: Marechal Thaumaturgo, Santa Rosa do Purus and Jordão).</i>		
30.2 kilometers of new pavement of Urban Roads (Kilometers)		0.00	30.20
<i>Action: This indicator has been Revised</i>	<i>Rationale: The target has been increased from 20 Km to 30.2 Km as it was deemed feasible in the Restructuring of 2020 to expand delivery of this benefit.</i>		
Increase from 2,025, in 2013, to 4,503, in 2021, the number of households with piped treated water. (Number)		2,025.00	4,503.00
<i>Action: This indicator has been Revised</i>	<i>Rationale: The baseline has been changed from 2,200 to 2,025 (in 2013). End target has been changed from 3,800 to 4,503, in 2021 to expand delivery of this benefit.</i>		
Increase from 0, in 2013, to 3,486, in 2021, the number of households with piped sanitation connections (Number)		0.00	3,486.00
<i>Action: This indicator has been Revised</i>	<i>Rationale:</i>		



Indicator Name	DLI	Baseline	End Target
		<i>The end target has been increased from 3,300 to 3,486, in 2021 to reach a higher number of households and improve their current pipe sanitation connections.</i>	
Improved solid waste disposal, benefiting 13,300 people (Text)		0.00	13,300
<i>Action: This indicator has been Marked for Deletion</i>		Rationale: <i>This indicator is from the original PAD. However, due to logistics constraints of the territory the Government decided not to carry out the investment. Therefore, as of the Restructuring Paper 2020 this indicator will no longer be monitored.</i>	
Improved micro-drainage services benefiting 19,470 urban inhabitants (urban population from the four municipalities) (Number)		0.00	19,470.00
<i>Action: This indicator has been Revised</i>		Rationale: <i>The end target has been increased from 13,300 to 19,470 to expand delivery of this benefit.</i>	
Increase in the percentage of pregnant women having at least 7 or more pre-natal consultations in Rio Branco, Cruzeiro do Sul, and Sena Madureira from 40% in 2007 to 72% in 2017. (Text)		40%	72%
<i>Action: This indicator has been Marked for Deletion</i>		Rationale: <i>This indicator exceeded the target (78% in -Aug-2018 as of; ISR Seq No:20) and is no longer being monitored as of the Restructuring Paper 2020.</i>	
Increase in the percentage of PSF coverage in Rio Branco, Cruzeiro do Sul and Sena Madureira from 42% in 2007 to 66% in 2014. (Text)		42%	66%



Indicator Name	DLI	Baseline	End Target
<p>Action: This indicator has been Marked for Deletion</p>		<p>Rationale: <i>The indicator reached 78% of its target (last reported on Oct-2017). It will be replaced by 3 new indicators (see below) that have similar health objectives (prevention), and will measure delivery of these benefits at a more granular level: (i) Increase the ratio of screening mammograms performed on women aged 50 to 69 years and population of the same age group from 0.06 in 2015 to 0.4 in 2021; (ii) Increase the ratio of cervical cytopathological examinations in women aged 25-64 and the population of the same age group from 0.58 in 2015 to 0.75 in 2021; (iii) Maintain at least 95% satisfactory samples of PCCU collections, carried out by the Itinerant Health Program team.</i></p>	
<p>Preschool care (4-5 years) for 2,000 children/year of Early Childhood in Rural Education (Asinha da Florestania) (Number)</p>	0.00		2,000.00
<p>Action: This indicator is New</p>			
<p>Schooling for 5,000 students/year (1st to 5th grade) in the Pathways of Field Education Program (Multigrade Classes). (Number)</p>	0.00		5,000.00
<p>Action: This indicator is New</p>			
<p>Net enrollment for 5,000 students/year (6th to 9th grade) - Programa Caminhos da educação do campo - elementary school final years (Asas da Florestania Program). (Number)</p>	0.00		5,000.00
<p>Action: This indicator is New</p>			
<p>Net enrollment for 6,000 High School Students/Year - Programa Caminhos da educação do campo - High School Program (Asas da Florestania Program) (Number)</p>	0.00		6,000.00
<p>Action: This indicator is New</p>			
<p>20,000 rural students participating in the Quero Ler Program. (Number)</p>	0.00		20,000.00



Indicator Name	DLI	Baseline	End Target
<i>Action: This indicator is New</i>			
Increase in the proportion of live births of mothers with seven or more prenatal consultations from 42.98% in 2015 to 65% in 2021. (Percentage)		42.98	65.00
<i>Action: This indicator is New</i>	<p>Rationale: <i>This indicator was added to measure activities related to the PDO indicator "Reduction in Infant Mortality Rate from 17.29 in 2015 to 12.85 in 2021"</i></p>		
Reduction of neonatal mortality by place of residence from 11 in 2015 to 9 in 2021. (Number)		11.00	9.00
<i>Action: This indicator is New</i>	<p>Rationale: <i>This indicator will be measured as followed:</i> Baseline: 11 deaths out of 100,000 live births End Target: 9 deaths out of 100,000 live births</p>		
Refurbishment of 2 aerodrome runways meeting the standards of the National Civil Aviation Agency of Brazil (ANAC) in the municipalities of Marechal Thaumaturgo and Porto Walter (Number)		2.00	2.00
<i>Action: This indicator is New</i>	<p>Rationale: <i>This indicator was added to measure activities included in the Restructuring Paper 2020, including subcomponent 4.1 "Public Sector Management Interventions"</i></p>		
Component 2: Social and Economic Inclusion in Rural Areas			



Indicator Name	DLI	Baseline	End Target
At least 80% of the 34 IP communities receiving Project support receiving capacity building for strategic subproject planning and management. (Text)		0.00	80%
Action: This indicator has been Marked for Deletion	Rationale: <i>Indicator met the target in Oct-2017 (ISR Seq No:18) and is no longer being monitored as of the Restructuring Paper 2020.</i>		
22 municipal programs for social communication in health approved. (Text)		0.00	22.00
Action: This indicator has been Marked for Deletion	Rationale: <i>Indicator exceeded the target in 13-Aug-2018 (ISR Seq No: 20) and no longer being monitored as of the Restructuring Paper 2020.</i>		
125 rural schools benefiting from the implementation of school subprojects. (Number)		95.00	125.00
Action: This indicator has been Revised	Rationale: <i>The target was modified from 200 to 125 rural schools, because considering the available budget for this activity and the maximum expenditure allow per school in the Project's Operations Manual, only 25 extra schools might be financed additionally to those already benefited (95).</i>		
Proportion of population registered in the family health program (mobile PSF and PACS) from 15% to 90%. (Text)		15%	90%
Action: This indicator has been Marked for Deletion	Rationale: <i>The indicator reached 78% of its target (reported in ISR Seq No: 20). It will be replaced by 3 new intermediate indicators which will measure the expected benefit in a more detailed and accurate way: 1) Increase the ratio of cervical cytopathological examinations in women aged 25-64 and the population of the same age group from 0.58 in 2015 to 0.75 in 2021. 2) Increase the ratio of screening mammograms performed on women aged 50 to 69 years and population of the</i>		



Indicator Name	DLI	Baseline	End Target
		<p><i>same age group from 0.06 in 2015 to 0.4 in 2021. 3) Reduction of neonatal mortality by place of residence from 11 in 2015 to 9 in 2021. 4) Increase in the proportion of live births of mothers with seven or more prenatal consultations from 42.98% in 2015 to 65% in 2021.</i></p>	
<p>At least 60% of the productive subprojects financed by the project remain in operation at project closing (Percentage)</p>	0.00		60.00
<p>Action: This indicator has been Revised</p>		<p>Rationale: <i>The indicator has been changed from the original "At least 60% of communities receiving productive subprojects, with at least a 15% increase in the sale value of production" to "At least 60% of the productive subprojects financed by the project remain in operation at project closing ". Given the great diversity of subprojects, sales value will be difficult to produce for a representative sample.</i></p>	
<p>Maintain at least 95% satisfactory samples of PCCU collections, carried out by the Itinerant Health Program team. (Percentage)</p>	0.00		95.00
<p>Action: This indicator is New</p>		<p>Rationale: <i>Cervical Cancer Prevention (PCCU by its acronym in Portuguese). The indicator will measure 95% of satisfactory samples of PCCU. Therefore, it does not have a baseline, since the indicator will be reported based on the number of samples they have at the time at which the indicator is measured.</i></p>	
<p>Increase from 40 to 80 the number of Environmental Inspection operations (air, land and river) performed. (Number)</p>	40.00		80.00
<p>Action: This indicator is New</p>			
<p>Strengthen 10 Integrated Centers for Environment and Integrated Management Units. (Number)</p>	0.00		10.00



Indicator Name	DLI	Baseline	End Target
<i>Action: This indicator is New</i>		<p>Rationale: <i>This indicator was created to reinforce activities related to similar indicators: (i) At least 60% of the agro-forestry productive activities funded by the project under implementation; (ii) Increase from 40 to 80 the number of Environmental Inspection operations (air, land and river) performed.</i></p>	
Component 3: Socioeconomic Development in Priority Urban Areas (Action: This Component has been Revised)			
154,550 students of fundamental and secondary cycles living in urban ZAPs benefiting from the implementation of a quality improvement package. (Text)		0.00	154,550
<i>Action: This indicator has been Marked for Deletion</i>		<p>Rationale: <i>Indicator from the Original PAD and originally included 3 parts: (a) 66,900 students of fundamental cycle (grades 1-4), (b) 52,650 students of fundamental cycle (grades 5-8) and (c) 35,000 students of secondary cycle benefiting from the implementation of a quality improvement package. The end target of these 3 sub-indicators was achieved as followed: (a) was 99% achieved; (b) was 115% achieved and (c) was 157% achieved.</i> <i>As of the Restructuring Paper 2020 this indicator will be replaced by new indicators added as of the Restructuring Paper 2020 as follow: (i) Schooling for 5,000 students / year (1st to 5th grade) in the Pathways of Field Education Program (Multigrade Classes); (ii) Net enrollment for 5,000 students / year (6th to 9th grade) - Programa Caminhos da educação do campo - elementary school final years (Asas da Florestania Program) and (iii) Net enrollment for 6,000 High School Students / Year - Programa Caminhos da educação do campo - High School Program (Asas da Florestania Program)</i></p>	
28,200 students of fundamental and secondary cycles living in urban ZAPs regularized in terms of age-grade distortion. (Text)		0.00	28,200
<i>Action: This indicator has been Marked for Deletion</i>		<p>Rationale: <i>Indicator exceeded the target (28,523 students) in 2015 as per the ISR Seq No: 20 and is no longer being monitored as of the Restructuring Paper 2020.</i></p>	



Indicator Name	DLI	Baseline	End Target
Increase in the net enrollment ratio of fundamental education in urban areas from the implementation of a quality improvement package. (Text)		93.10	95.00
Action: This indicator has been Marked for Deletion	Rationale: Indicator met the target in Oct-2017 (ISR Seq No:19) and is no longer being monitored as of the Restructuring Paper 2020.		
Increase in the net enrollment ratio of secondary education in urban areas. (Text)		57.90	70.00
Action: This indicator has been Marked for Deletion	Rationale: As per the ISR Seq No: 20, this indicator had a current value of 65% in 20-Oct-2017. It will be replaced by an indicator which will measure the expected benefit in a more accurate way: Net enrollment for 6,000 High School Students/Year - Programa Caminhos da educação do campo - High School Program (Asas da Florestania Program)		
Reduce the illiteracy rate in the population over 15 years old in urban areas of 10.8% in 2011 to 9% in 2017. (Text)		10.80	9.00
Action: This indicator has been Marked for Deletion	Rationale: As per the ISR Seq No: 20, this indicator had a current value of 10% in 20-Oct-2017. Indicator did not reach the target (9%). It will be replaced by 2 new indicators which will measure the benefit at a more granular level: (i) Net enrollment for 6,000 High School Students/Year - Programa Caminhos da educação do campo - High School Program (Asas da Florestania Program); (ii) 20,000 rural students participating in the Quero Ler Program.		
Increase by 30% the productivity of on-farm food production in the 1,300 communities. (Text)		0.00	30%
Action: This indicator has been Marked for Deletion	Rationale:		



Indicator Name	DLI	Baseline	End Target
Increase by 30% the average yearly volume of sustainable production processed by producer cooperatives or associations. (Text)		0.00	15%
Action: This indicator has been Marked for Deletion			
Increase by 20% the yearly value of sustainable production generated by producer cooperatives or associations. (Text)		0.00	20%
Action: This indicator has been Marked for Deletion			
At least 60% of businesses that received start-up equipment are still in operation at project closing (Percentage)		0.00	60.00
Action: This indicator has been Revised			



Indicator Name	DLI	Baseline	End Target
		<i>project closing " as per the Restructuring Paper 2020, and there reason of the change is that most of the businesses that were financed have far more than one year of implementation.</i>	
4,000 skilled and capable people to work in the services sectors (IT, business management, etc.), civil works, industry (clothing and food), commerce, arts and handcrafts and others. (Text)		0.00	4,000
Action: This indicator has been Marked for Deletion		Rationale: <i>Indicator exceeded the target (4,450 in 13-Aug-2018) and is no longer being monitored as of the Restructuring Paper 2020.</i>	
Qualify 1,500 6th to 9th grade teachers and coordinators per year in urban state schools (Number)		0.00	1,500.00
Action: This indicator is New			
Qualify 1,300 high school teachers and coordinators per year in urban state schools (Number)		0.00	1,300.00
Action: This indicator is New			
Qualify 1,000 EJA I teachers and coordinators per year in elementary and high school EJA (Number)		0.00	1,000.00
Action: This indicator is New			
Serve 20,000 students in urban areas with the Quero Ler read program; (cumulative goal) (Number)		0.00	20,000.00
Action: This indicator is New			
Benefit 2,800 high school students per year with full-time school studies (Number)		0.00	2,800.00
Action: This indicator is New			



Indicator Name	DLI	Baseline	End Target
Reform 10 cultural spaces in the state (Number)		0.00	10.00
Action: This indicator is New	Rationale: <i>This indicator was added to measure activities included in the Restructuring Paper 2020, including component 3 "Socioeconomic Development in Priority Urban Areas"</i>		
Increase the ratio of cervical cytopathological examinations in women aged 25-64 and the population of the same age group from 0.58 in 2015 to 0.75 in 2021. (Percentage)		58.00	75.00
Action: This indicator is New	Rationale: <i>Before the Restructuring, this new indicator was part of the original PDO indicator "Increase (a) of 10% per year in ambulatory consultation in Gynecology and Pediatrics in excluded target population; (b) in the number of mammographies in women from 40-69 years old; (c) the number of state municipalities adhering to the State's Healthy Municipalities Program: from 0% to 50%"</i>		
Increase the ratio of screening mammograms performed on women aged 50 to 69 years and population of the same age group from 0.06 in 2015 to 0.4 in 2021. (Percentage)		6.00	40.00
Action: This indicator is New	Rationale: <i>Before the Restructuring, this new indicator was part of the original PDO indicator "Increase (a) of 10% per year in ambulatory consultation in Gynecology and Pediatrics in excluded target population; (b) in the number of state municipalities adhering to the State's Healthy Municipalities Program: from 0% to 50%"</i>		
Component 4: Public Policy and Institutional Strengthening			
Number of health professionals and community agents trained (Text)		0.00	1,000.00
Action: This indicator has been Marked for Deletion	Rationale:		



Indicator Name	DLI	Baseline	End Target
<i>This indicator was never implemented by the Federal government, hence it was not measured by the PMU.</i>			
260 Community Development Plans developed and being implemented. (Text)		0.00	200.00
Action: This indicator has been Marked for Deletion	<p>Rationale: <i>This indicator is from the original PAD. The AF Paper stated, "200 CDPs developed (100%) and 91 are being implemented (65% achieved)." However, as of the AF, the indicator was replaced by " At least 60% of communities receiving productive subprojects, with at least a 15% increase in the sale value of production." As of the Restructuring Paper 2020, this indicator will continue to be monitored as " At least 60% of the productive subprojects financed by the project remain in operation at project closing." (see explanation on the indicator under consideration).</i></p>		
200 Community Development Agents trained and on duty. (Text)		0.00	200.00
Action: This indicator has been Marked for Deletion	<p>Rationale: <i>As per the AF Paper, this indicator had 47 CDAs trained and on duty (47% achieved), but was no longer being monitored because the CDAs were no longer the central piece of the agro-forestry extension strategy. This indicator will no longer be monitored as of the Restructuring 2020.</i></p>		
At least 30 Indigenous Land Management Plans developed and being implemented. (Number)		0.00	30.00
Action: This indicator has been Revised	<p>Rationale: <i>A unit of measure (number) has been added to this indicator.</i></p>		
80% of participating Secretariats having concluded an institutional diagnosis identifying in-house and needed professional expertise. (Text)		0%	80%



Indicator Name	DLI	Baseline	End Target
Action: This indicator has been Marked for Deletion	Rationale: <i>This indicator successfully reached its target during the original loan and is no longer being monitored as of the Restructuring Paper 2020.</i>		
Adoption of RBM at agreements in education in, at least, 40% of the SMEs by 2014. (Text)	0%		40%
Action: This indicator has been Marked for Deletion	Rationale: <i>Indicator successfully met the target on Apr-2018 and no longer being monitored as of the Restructuring Paper 2020.</i>		
Increase in the percentage of health units that signed the Terms of Agreement to the Clinic Management and Financial Management Decentralization Program from 0% in 2007 to 100% in 2014. (Text)	0%		100%
Action: This indicator has been Marked for Deletion	Rationale: <i>Indicator successfully met the target on Apr-2018 and no longer being monitored as of the Restructuring Paper 2020.</i>		
Municipal Hospitals Results Control System for basic health care attention implemented. (Text)	0%		100%
Action: This indicator has been Marked for Deletion	Rationale: <i>Indicator successfully met the target on Apr-2018 and no longer being monitored as of the Restructuring Paper 2020.</i>		
Quality Program for the Forestry Sector agreed with and joined by at least 30% of the States enterprises. (Text)	0%		30%
Action: This indicator has been Marked for Deletion	Rationale:		



Indicator Name	DLI	Baseline	End Target
<i>Indicator successfully met the target on Apr-2018 and no longer being monitored as of the Restructuring Paper 2020.</i>			
Raise the data transfer capacity of Rio Branco public units connected to networks from 0.1 in 2019 to 1 gigabytes in 2021. (Gigawatt)	0.10		1.00
Action: This indicator is New			
Increase data processing capacity in the state's enterprise systems infrastructure from 8,601 IOPs in 2019 to 96,331 IOPs in 2021. (Number)	8,601.00		96,331.00
Action: This indicator is New			
Increase state-critical storage capacity in a secure environment from 40% to 100% by 2021 (Percentage)	40.00		100.00
Action: This indicator is New			
Better Project Management, Monitoring and Information Systems (Text)		Use of current information systems	Improve systems to allow the PMU to keep better track of administrative/logistics issues.
Action: This indicator is New			
Respond to 80% of complaints received. (Percentage)	0.00		80.00
Action: This indicator is New			
Assess 93,0000 students in the 3rd, 5th and 9th grade of elementary school and students in the 3rd grade of high school based on writing skills (Number)	0.00		93,000.00
Action: This indicator is New			



Indicator Name	DLI	Baseline	End Target
Implement the Human Resources System and perform payroll auditing as people management instruments, increasing the efficiency of public spending (Text)		No HR system	implementation of HR System & a payroll auditing to keep better track of the administrative/accounting issues related tot he project
Action: This indicator is New			